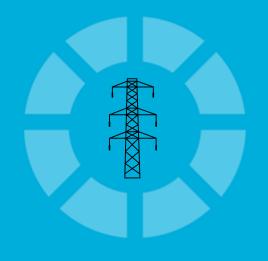


# Q2 2015 www.businessmonitor.com

# IRAN INFRASTRUCTURE REPORT

INCLUDES 10-YEAR FORECASTS TO 2024





# Iran Infrastructure Report Q2 2015

INCLUDES 10-YEAR FORECASTS TO 2024

# Part of BMI's Industry Report & Forecasts Series

Published by: Business Monitor International

Copy deadline: January 2015

#### **Business Monitor International**

Senator House 85 Queen Victoria Street London EC4V 4AB United Kingdom

Tel: +44 (0) 20 7248 0468 Fax: +44 (0) 20 7248 0467

Email: subs@businessmonitor.com Web: http://www.businessmonitor.com © 2015 **Business Monitor International** All rights reserved.

All information contained in this publication is copyrighted in the name of **Business Monitor**International, and as such no part of this publication may be reproduced, repackaged, redistributed, resold in whole or in any part, or used in any form or by any means graphic, electronic or mechanical, including photocopying, recording, taping, or by information storage or retrieval, or by any other means, without the express written consent of the publisher.

#### DISCLAIMER

All information contained in this publication has been researched and compiled from sources believed to be accurate and reliable at the time of publishing. However, in view of the natural scope for human and/or mechanical error, either at source or during production, **Business Monitor International** accepts no liability whatsoever for any loss or damage resulting from errors, inaccuracies or omissions affecting any part of the publication. All information is provided without warranty, and **Business Monitor International** makes no representation of warranty of any kind as to the accuracy or completeness of any information hereto contained.

# **CONTENTS**

BMI Industry View	5
SWOT	6
Infrastructure SWOT	6
Industry Forecast	8
Construction And Infrastructure Forecast Scenario	8
Table: Construction And Infrastructure Industry Data (Iran 2013-2018)	
Table: Construction And Infrastructure Industry Data (Iran 2019-2024)	
Key Trends In The Market	
Transport Infrastructure – Outlook And Overview	
Major Projects Table - Transport	
Energy And Utilities Infrastructure – Outlook And Overview	
Major Projects Table - Energy & Utilities	
Table: Major Projects - Energy And Utilities	
Residential/Non-Residential Building – Outlook And Overview	
Industry Risk Reward Ratings	36
Iran - Infrastructure Risk/Reward Index	36
Rewards	36
Risks	37
Middle East And North Africa - Infrastructure Risk/Reward Index	
Table: MENA Infrastructure Risk / Reward Index	
Market Overview	44
Competitive Landscape	44
Table: Iran EQS Data	
Company Profile	46
Iran Power Plant Projects Management Co. (Mapna)	46
Global Industry Overview	49
Industry Trend Analysis	49
Table: Multilaterals and Development Bank Infrastructure Support Programmes	53
Methodology	55
Industry Forecast Methodology	55
Sector-Specific Methodology	56
Risk/Reward Index Methodology	60
Sector-Specific Methodology	61
Table: Infrastructure Risk/Reward Index Indicators	
Table: Weighting Of Indicators	62

## **BMI Industry View**

**BMI View:** We have downgraded our construction industry forecast for Iran in 2015 to 1.6% real growth, from a previous 2.8%, on account of falling oil prices. Reduced government revenue will further limit public investment in infrastructure and Iran's weak business environment will continue to discourage private investment.

The Islamic Republic remains a country of pronounced risks, including political instability, economic challenges and social tensions, and we believe the current situation is unsustainable in the long term. US energy sanctions and the EU oil embargo have affected Iranian oil production and consequently the economy at large. With the oil and gas industry accounting for an estimated 70% of the country's total exports, the government has been forced to cut public spending, with a devastating impact on infrastructure development.

#### **Key Trends And Developments**

- We estimate construction industry growth to have been 2.8% in 2014 and we expect the industry to grow by an average of 3.4% over the next five years.
- The steep fall in oil prices in the past few months has prompted our Oil & Gas team to revise down their already bearish price forecasts and they now forecast Brent to average USD55.0/bbl in 2015.
- A 'permanent' agreement between the P5+1 countries and Iran on the Islamic Republic's nuclear programme will not be reached in 2015. Significant technical and political challenges remain, but we expect nuclear talks to continue throughout the year.
- As oil prices are low and talks on the nuclear programme fail to reach a breakthrough, our Country Risk team has revised down their GDP growth forecast for Iran to 1.4% in 2015 and 2.2% in 2016, respectively, from 2.1% and 3.0% previously.
- In the residential sector, we believe housing prices will remain elevated over the coming quarters, largely a result of a lack of appropriate housing units.
- Apart from Chinese and Russian companies, Arab, French, Turkish and South Korean construction firms
  have expressed an interest in returning to the Iranian infrastructure market. It has been reported that GS
  Engineering & Construction started surveying the Iranian market, looking for opportunities in gas
  infrastructure in particular. This does not come as a surprise since Iran has an estimated 18% of total
  global natural gas reserves.

## **SWOT**

#### Infrastructure SWOT

#### **SWOT Analysis**

#### **Strengths**

- Demand is strong in new housing, and the oil and gas sectors.
- Iran has a wealth of natural resources, which is of particular advantage to the construction sector. This wealth includes 9% of the world's confirmed oil reserves and 16% of its natural gas reserves. It also has plentiful reserves of iron ore, nonmetallic minerals (including copper, zinc and bauxite) and decorative stones such as marble and granite.
- The country is investing in its refinery sector in an attempt to become more selfsufficient.

#### Weaknesses

- Not enough housing capacity is added annually, resulting in a huge backlog.
- The Iranian construction industry has been criticised for having poor building standards. Constructors are unwilling to invest money in modern technologies, building codes are widely disregarded, and municipal governments have failed to enforce them or to run a proper inspection system.
- There are persistent reports of widespread corruption, including the routine payment of bribes to officials by major construction companies.
- Exorbitant land prices account for a disproportionate percentage of construction costs.
- Government deficit impacts public spending on infrastructure projects, and already
  the authorities are placing greater reliance on private investment of which there is
  little most notably due to the US and EU energy sanctions.

#### **Opportunities**

 Conditions for foreign companies and contractors were eased as a result of the introduction of the Law for the Attraction and Protection of Foreign Investment (LAPFI), approved in 2002.

#### **SWOT Analysis - Continued**

- The Iranian government is now actively pursuing opportunities in Iraq, one of the major economies in the region and now politically moving closer to Iran.
- Changes to the government's food subsidy programme could release funds for investment in infrastructure.

#### **Threats**

- Iran is in a high seismic activity zone and earthquakes have cost the country millions of US dollars in reconstruction work. The long-term rebuilding costs for the quake-hit city of Bam are estimated at almost USD1bn.
- Sanctions designed to halt Iran's nuclear programme have resulted in Western investors pulling out of the country and a US ban on foreign financial institution from transacting with Iran's Central Bank - the main conduit for the country's energy deals.

# **Industry Forecast**

# Construction And Infrastructure Forecast Scenario

Table: Construction And Infrastructure Industry Data (Iran 2013-2018)										
	2013	2014e	2015f	2016f	2017f	2018f				
Construction industry value, IRRbn	414,904.00	516,790.47	640,522.18	772,891.78	905,999.49	1,039,879.06				
Construction industry value, USDbn	23.1	20.0	21.4	22.7	25.2	27.4				
Construction Industry Value, Real Growth, % y- o-y	-1.66	3.56	1.6	2.67	3.22	2.78				
Construction Industry Value, % of GDP	4.6	4.0	4.2	4.4	4.6	4.8				
Total capital investment, IRRbn	3,490,657.12	3,005,140.72	3,179,685.81	3,423,904.88	3,679,915.37	3,948,204.98				
Total capital investment, USDbn	194.13	116.48	105.99	100.70	102.22	103.90				
Total capital investment, % of GDP	38.47	23.47	21.06	19.56	18.85	18.22				
Capital investment per capita, USD	2,506.62	1,484.36	1,333.60	1,251.59	1,255.42	1,261.54				
Real capital investment growth, % y-o-y	-11.33	3.00	1.00	3.00	3.00	3.00				
Construction sector employment, '000	2,736.3	2,806.5	2,825.7	2,880.7	2,948.9	3,009.6				
Construction industry employment, % y-o-y	-1.20	2.56	0.69	1.95	2.37	2.06				
Active population, total, '000	54,902.91	55,445.30	55,945.92	56,408.19	56,844.14	57,271.78				
Construction industry employees as % of total labour force	4.98	5.06	5.05	5.11	5.19	5.25				
Cement production (including imported clinker), tonnes	75,723,871	66,233,423	66,165,602	65,979,317	65,795,113	65,605,538				
Cement production (including imported clinker), tonnes, % y-o-y	7.0	-12.5	-0.1	-0.3	-0.3	-0.3				
Cement consumption, tonnes	76,425,971	66,918,015	66,849,309	66,673,758	66,508,318	66,338,137				
Cement consumption, tonnes, % y-o-y	6.8	-12.4	-0.1	-0.3	-0.2	-0.3				
Cement net exports, tonnes	-702,100	-684,592	-683,707	-694,441	-713,205	-732,598				

Construction And Infrastructure Industry Data (Iran 2013-2018) - Continued							
	2013	2014e	2015f	2016f	2017f	2018f	
Cement net exports, tonnes, % y-o-y	-9.7	-2.5	-0.1	1.6	2.7	2.7	

e/f = BMI estimate/forecast. Source: National sources, BMI

Table: Construction And Infrastructure Industry Data (Iran 2019-2024)										
	2019f	2020f	2021f	2022f	2023f	2024f				
Construction industry value, IRRbn	1,194,100.74	1,322,388.36	1,492,571.72	1,686,501.44	1,840,207.94	2,083,702.57				
Construction industry value, USDbn	29.9	31.5	33.9	36.7	39.2	43.4				
Construction Industry Value, Real Growth, % y- o-y	2.83	3.74	2.87	2.99	3.11	3.23				
Construction Industry Value, % of GDP	4.9	5.0	5.2	5.5	5.6	5.9				
Total capital investment, IRRbn	4,229,280.05	4,611,504.41	5,021,378.00	5,460,710.20	5,931,422.17	6,435,553.56				
Total capital investment, USDbn	105.73	109.80	114.12	118.71	126.20	134.07				
Total capital investment, % of GDP	17.43	17.46	17.52	17.69	17.92	18.11				
Capital investment per capita, USD	1,269.76	1,304.81	1,342.69	1,383.45	1,457.48	1,535.09				
Real capital investment growth, % y-o-y	3.00	5.00	5.00	5.00	5.00	5.00				
Construction sector employment, '000	3,073.1	3,159.6	3,228.3	3,302.1	3,381.1	3,465.7				
Construction industry employment, % y-o-y	2.11	2.81	2.18	2.28	2.39	2.50				
Active population, total, '000	57,713.18	58,184.09	58,690.55	59,228.83	59,791.86	60,367.69				
Construction industry employees as % of total labour force	5.32	5.43	5.50	5.58	5.65	5.74				
Cement production (including imported clinker), tonnes	65,410,437	65,064,176	64,700,428	64,313,599	63,907,146	63,480,080				
Cement production (including imported clinker), tonnes, % y-o-y	-0.3	-0.5	-0.6	-0.6	-0.6	-0.7				
Cement consumption, tonnes	66,163,085	65,837,554	65,495,244	65,125,801	64,737,165	64,328,359				

Construction And Infrastructure Industry Data (Iran 2019-2024) - Continued										
	2019f	2020f	2021f	2022f	2023f	2024f				
Cement consumption, tonnes, % y-o-y	-0.3	-0.5	-0.5	-0.6	-0.6	-0.6				
Cement net exports, tonnes	-752,647	-773,377	-794,816	-812,202	-830,018	-848,279				
Cement net exports, tonnes, % y-o-y	2.7	2.8	2.8	2.2	2.2	2.2				

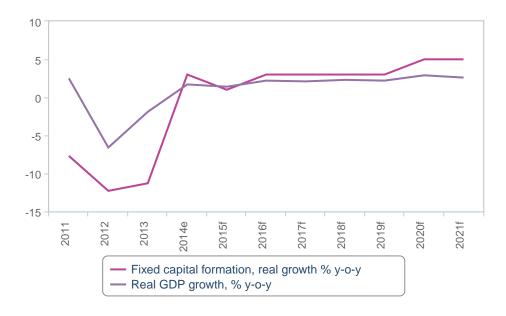
f = BMI forecast. Source: National sources, BMI

**BMI View:** We downgraded our construction industry forecast for Iran in 2015 to 1.6% real growth, from a previous 2.8%, on account of falling oil prices. Reduced government revenue will further limit public investment in infrastructure and Iran's weak business environment will continue to discourage private investment.

The steep fall in oil prices in recent months has prompted our Oil & Gas team to revise down their already bearish price forecasts; they now forecast Brent to average USD55.0/bbl in 2015. This will contribute to the expansion of Iran's fiscal deficit which will amount to 3% of GDP in 2015, according to our Country Risk team. This will have a negative impact on public spending in infrastructure which supports our weaker construction industry forecast for 2015 at 1.6% from previously 2.8%. In addition, our Country Risk team expects gross fixed capital formation (GFCF) will slow to 1.0% in 2015 from an estimated 3.0% in 2014.

#### **Below Potential**

#### Iran Fixed Capital Formation Real Growth % And Real GDP Growth %



e/f = BMI estimate/forecast. Source: UN, BMI

We are more optimistic from 2016 onwards as we expect the price of oil to stabilise and the Iranian economy to gradually readjust to the new environment. As such, we forecast an average of 3.4% construction industry real growth over the next five years (2016-2020). While this is highly dependent upon the outcome of negotiations with the West over Iran's nuclear programme, the market has strong potential and interest from international firms is on the rise.

International sanctions on account of Iran's contentious nuclear programme have deterred foreign investment in infrastructure. Although the signing of an interim accord that saw the easing of some sanctions has had a positive impact on Iran's economy, a host of technical and political challenges will hinder the completion of a long-term deal.

In fact, our Country Risk team believes that a 'permanent' agreement on Iran's nuclear programme will remain elusive following the recent extension of a deadline for a final deal to June 30<sup>th</sup> 2015 and that talks will be protracted. Under the extension, Iran will continue to receive approximately USD700mn per month

from its frozen accounts, and key international sanctions on its energy and banking sector will remain in place.

As such, the great majority of Western infrastructure investors will have to put on hold plans to undertake large-scale projects in the country despite significant opportunities. Along with a continuation of the sanctions regime, we believe that the Iranian ruling elite will only undertake a partial political transformation over the coming decade, which will result in only a marginal improvement in the operational environment for construction companies.

## **Key Trends In The Market**

- As oil prices are low and talks on the nuclear programme fail to reach a breakthrough, our Country Risk team has revised down their GDP growth forecast for Iran to 1.4% in 2015 and 2.2% in 2016, respectively, from 2.1% and 3.0% previously.
- Apart from Chinese and Russian companies, French, Turkish and South Korean construction firms have expressed interest in returning to the Iranian market.
- Consumer price index (CPI) inflation will average 23.0% in FY2015/16 from 21.0% in FY2014/15.
   Elevated price pressures will also hit purchasing power as the government cuts energy and food subsidies and we expect this to have a negative effect on the demand in the residential and non-residential sector.

#### **Unfulfilled Potential**

#### Construction Industry Value LHS And Real Growth RHS (2013-2024)



e/f = BMI estimate/forecast. Source: UN, BMI

#### **Falling Oil Prices To Reduce Investment In Energy Infrastructure**

The outlook for the oil sector has been challenging, with an industry contraction in 2012 and 2013 followed by slow growth 2014. A combination of constrained public spending, a prohibitive business environment and a complex macroeconomic picture have all dragged on growth. Iran has amassed a hefty USD40bn backlog of incomplete projects as incentives to invest in new infrastructure to support Iran's oil industry have waned, with the number of markets prepared to accommodate Iranian output having dwindled (several key customers have cut Iranian crude imports). This outlook has only worsened with the slump in oil prices from Q414.

Consequently, although Iran possesses 9% of the world's proven oil reserves, a lack of new developments and foreign expertise has left the country heavily reliant on existing and ageing infrastructure, with few opportunities for any international construction players to invest in necessary upgrades. Oil revenues account for a significant proportion of government income, estimated at 46% of total revenues in FY2013/2014. This percentage has fallen from 53% in FY2010/2011 as a result of international sanctions, having an adverse impact on public spending on infrastructure.

In addition, Japan was the second largest importer of Iranian crude prior to sanctions and continues to purchase oil under US exemptions. However an impending rule intended to streamline Japan's ailing refining sector is leading to a shutdown of capacity and a reduction of demand for crude imports. This will further increase the challenges facing Iran to regain international market share if sanctions are lifted.

However, we are more optimistic towards 2016 and beyond. Although the severe constraints on public spending are likely to persist over the near term at least, there are a number of major projects in the pipeline. In September 2014, Iran and Russia entered an agreement to collaborate in the oil sector; according to Russian Energy Minister Alexander Novak, Moscow is ready to carry out USD90.0bn worth of projects in Iran. In the same month, a memorandum was signed between unspecified Russian and Iranian firms for the construction of a pipeline stretching from Iranshahr to Chabahar in south eastern Iran, for an investment of approximately USD700mn.

#### Traditional Sources Of Foreign Investment To Strengthen...

With foreign investors largely deterred by the country's opaque and volatile business environment, China and Russia have traditionally had the strongest presence. Both have vested interests in Iran, most significantly in terms of geopolitics and the commodities trade, and have therefore contributed funding for related infrastructure projects in the past.

For example, in October 2013 it was announced that a new subway linking the capital Tehran with Imam Khomeini Airport will be financed with Chinese funds. As explained by the country's Roads and Urban Development Minister, Abbas Akhoundi, frozen oil revenues from Iran in China will be used to fund the 52km subway. The project also includes free trade zones at the airport which is expected to be completed in 2015.

In addition, the Iranian government is reportedly expecting an increase in Chinese investments in the country, particularly in the mining and steel industry. China is reportedly providing financial assistance to three steel projects under construction in Iran, and plans to aid up to seven projects. Chinese firms **CITIC** and **China North Industries Corporation (NORINCO)** were also selected to build a number of railway projects in Iran in March 2014. CITIC signed a memorandum of understanding with the municipality of Tabriz to build a tramway in the city centre, while NORINCO is set to sign a USD834mn deal to implement a subway and tramway project in the country.

Chinese and Russian firms will remain the main contributors to foreign direct investment in Iran in 2015. In particular, Russian firms continue to express strong interest in the Iranian market, reflecting improving

relations between Tehran and Moscow. Russia will become an increasingly important economic partner over the coming years, even as the majority of projects will not come to completion due to technical and logistical challenges.

#### ...And New Partnerships To Develop

Apart from Russian and Chinese companies, we are starting to detect growing interest from other international players in Iran, including Korean companies. It has been reported that **GS Engineering & Construction** has started surveying the Iranian market, looking for opportunities in gas infrastructure in particular. This does not come as a surprise since Iran has an estimated 18% of total global natural gas reserves. In addition, Iran was the fifth largest market for Korean companies before the sanctions, according to Korean local newspapers. Furthermore, **Hyundai E&C** and **Daelim** have operating offices in Tehran.

These companies' interests are being supported by government initiatives. South Korea's Trade-Investment Promotion Agency (KOTRA) has announced plans to expand economic cooperation with Iran. In addition, following an invitation by President Rohani to invest in Iran's oil and gas sector, a business delegation from South Korea was sent to the country in late February 2014.

Furthermore, we expect to see other companies with an appetite for risk start to enter the construction sector in Iran. For instance, the construction of the USD1.8bn Tabriz-Bazargan Highway was awarded to Turkish **Bergiz Insaat** in Jannuary 2015.

With regards to regional players, we anticipate Omani and Qatari companies will show an interest in Iran, as well as Dubai-based **Arabtec**, which is currently undertaking a major expansion plan in the Middle East. Should a long-term agreement over Iran's nuclear programme be reached, we will see the opening up of one of the biggest markets in the Middle East - with outdated infrastructure presenting numerous opportunities for investors. The recent uptick in interest from foreign companies is testament to the market's upside potential.

#### A Word Of Caution

We must, however, reiterate that estimated growth is based on our aforementioned core scenario, and we highlight that official data is not always timely and transparent. In addition, the volatile political landscape means a slight change to any variable could have far-reaching implications for our outlook for the country and its construction sector.

A breakdown over the nuclear talks could weigh heavily to the downside on our forecasts. Further hardship and isolation due to continued sanctions could eventually result in further depletion of foreign reserves, the effect of which would be an economic nosedive leading to the rationing of goods, and the country's construction sector grinding to a virtual halt.

Considerable upside potential comes in the form of political change. With Hassan Rouhani as the new leader, we expect macroeconomic management to continue improving under his presidency. Rouhani's more conciliatory approach has led to more open and constructive negotiations over the nuclear programme that has seen a partial lifting of sanctions and could potential lead to a 'return to normal' scenario over the medium term.

## Transport Infrastructure – Outlook And Overview

Iran's transport sector is catering to the needs of a population of approximately 78mn and the business needs of an economy potentially worth USD420bn. We believe there are upside predictions for both of these numbers and this will place a strain on the country's transport infrastructure if it does not continue, or rather start, to expand and modernise. Despite government ambitions to attract investment in road, rail and air links to meet the needs of a rising population, there has been little activity in the past five years. The ambition has naturally been severely dampened by US and EU sanctions as a result of Iran's debated nuclear programme.

#### Flying In

Iran has a total of 319 airports, of which 140 have paved runways. The country has yet to develop a significant tourist sector, with airports mainly used by business travellers. With Iran being the second-largest OPEC oil producer and sitting on the world's second largest gas reserves, its airports cater to the needs of business associated within these two areas. Airports also serve the country's freight sector, although air transport makes only a small portion of total freight transported.

There are plans to expand Iran's main airports, with **Iranian Airports Holding Company** looking to attract in excess of USD1bn in investment into the aviation sector. The main ongoing expansion project is the Imam Khomeini airport in Tehran, which is to be tripled in capacity to 20mn passengers a year, before hitting its peak capacity of 90mn passengers a year - a long-term target that appears highly ambitious in the current climate. Tehran has yet to secure financing commitments for its planned expansion of Qeshm International Airport. Funding problems will pose the biggest challenges to Iran's proposed air expansion strategy and transport infrastructure more widely.

#### **Driving Up**

**BMI** forecasts the number of cars on Iranian roads is set to grow in the long term, although gasoline rationing measures may place a downside risk on this forecast as it becomes more difficult for citizens to buy fuel. Rapidly increasing car sales are placing a strain on the country's road infrastructure and the roads will need to be repaired more often, as they deal with greater loads and traffic. The country's roads must take the brunt of most of the freight transported within its borders. Roads made up 70% of freight transported in 2014 and this is set to grow to 74% in 2018.

#### **Car Ownership Continues To Increase**

#### Iran Vehicle Sales Units And % Growth y-o-y



e/f = BMI estimate/forecast. Source: Renault, BMI

Iran has a total of 198,866km of roads, of which 160,366km are paved, and the country boosts 1,948km of expressways. The country's road network links it with its neighbours: the 2,500km A1 highway runs from Bargazan on the Turkish border, across Iran, to the Afghan border in the east. The A2 links the Iraqi border in the west to Mirjaveh on the Pakistani frontier.

The construction of the Tabriz-Bazargan Highway was awarded to Turkish Bergiz Insaat in January 2015. The first phase of this USD1.8bn contract involves a subway connecting Tabriz Airport to the Southern Ring Road and it is worth USD850mn. The second phase includes the construction of a 255km highway between Tabriz and Bazargan, estimated to cost USD1bn.

Construction of the Shrine to Shrine Highway officially began in mid-October 2010 and was started by President Ahmadinejad. It is designed to connect the cities of Qom and Mashhad. The 1,100km highway, which is to pass through the cities of Garmsar, Semnan and Sabzevar, will include an electric railway. The project is expected to cost around USD4bn but this number could increase as a result of severe delays.

US-imposed gasoline import sanctions inflict an additional financial burden on the Iranian government, damaging further its ambitious energy expansion plans and also handicapping areas such as freight transport. Despite holding the world's third-largest oil reserves, Iran has struggled to meet growing domestic fuel demand owing to the burden of subsidies and inadequate refining capacity.

#### **Rolling In**

Unlike a number of other Middle Eastern nations, Iran has already developed a railway system. The network carries not only passengers but also freight - although this is limited. Iran's railway network services approximately 25% of the total freight transported in the country. There is a total of 8,442km of railway track, of which the majority is standard gauge, but the country also has a broad-gauge system. Only 148km of the track is electrified. The network is based on lines centred in Tehran. Three run southwards: to Bandar Imam Khomeini on the Gulf (with a spur to Khorramshahr); to the Gulf port of Bandar Abbas near Qeshm; and, to Kerman (with a spur running to Isfahan and Shiraz).

For some time now, we have seen strong Chinese interest in investing in Iran's railway sector. In October 2011, the Chinese government made an offer to build a freight rail line, aimed at allowing continuous rail transport of goods from China, through the Middle East to Europe. The line is expected to cost USD2bn, starting in Tehran and running to Khosravi on the Iraqi border and will also offer a passenger service.

In line with this trend, a new subway linking the capital Tehran with Imam Khomeini Airport will be financed with Chinese funds as announced in October 2013. As explained by the country's Roads and Urban Development Minister, Abbas Akhoundi, frozen oil revenues from Iran in China will be used to fund the 52km subway. The project also includes free trade zones at the airport which is expected to be completed in 2015.

More recently, a consortium comprising Mapna, Mapna Rail Construction and Development, Mapna International, CMC and SuPower secured financial approval for the 900km Tehran-Mashhad railway project in July 2014. Work under the engineering, procurement and construction (EPC) contract includes the renovation of the existing structure as well as the construction of an electrified railway network for trains with speeds exceeding 250km per hour. As part of the financial agreement, the two Chinese companies - CMC and SuPower - will invest USD2bn in the project.

Chinese investment in transport infrastructure is welcomed by the country as the sector has not seen sustained investment in recent years. In terms of transport infrastructure, Iran ranks 81st out of 144 countries in the World Economic Forum Global Competitiveness Index 2014 - 2015 (previously 76<sup>th</sup>). Lack

of investment in infrastructure is linked to a decline in gross fixed capital formation (GFCF), which is a good proxy for infrastructure.

In addition to Chinese investment, talks between New Delhi and Teheran were reported in June 2014 regarding a USD5bn investment from India into Iran's railway sector. Projects are intended to connect Iran's manufacturing and mining centres to the main ports in order to increase exports competitiveness by extending the railway network by 500km to 1,000km every year. This investment will allow the network to grow from 13,000km to 25,000km in 2025 and it involves building signalling systems, supplying and laying tracks, upgrading existing rail operations and performing electrical work. In order to finance this project, it has been reported that the Iranian government agreed to seek a line of credit from the Export-Import Bank of India.

Furthermore, the government of Iran allocated USD667mn for the Chabahar-Zahedan-Mashhad Railway project, which is undergoing construction. Once complete, the railroad will connect Chabahar with the provincial capital city of Zahedan, passing through the cities of Iranshahr and Khash, to eventually reach the holy city of Mashhad. The funds are expected to accelerate the construction work, facilitating transit expansion in the province, according to the province's Governor General Ali Osat Hashemi.

A number of railway infrastructure projects have been announced that will connect Iran to other countries, thus offering increased access for rail freight. Work is under way on a railway to connect Iran with Iraq, and the country is developing its freight transport relations with the landlocked states of central Asia, with plans to launch a container train route between Almaty in Kazakhstan, Tashkent in Uzbekistan and Istanbul in Turkey.

Some tangible progress was reported in June 2013 with the inauguration of a new railway line between Gorgan and Incheh Borun. The 80km line is part of the Kazakhstan-Turkmenistan-Iran transit corridor, which is currently being developed by the three countries. The section linking Turkmenistan and Iran is under construction.

Likewise, the North-South Rail Corridor, an ambitious project to create a freight-rail link from Europe, via Russia and Azerbaijan, through Iran and eventually linking to India and South East Asia, has also reported some progress. It is hoped the rail line will carry about 20mn tonnes of cargo a year and improve transport links across Eurasia. In September 2014, Iran's Minister of Roads and Urban Development, Abbas Akhoundi, revealed the government is ready to make a trilateral investment with Azerbaijan and Russia to complete the Qazvin-Rasht-Anzali-Astara railway project. The Qazvin-Rasht-Astara railway is part of the North-South Transport Corridor. Also, in May 2014, the Russian government agreed to build the 167km

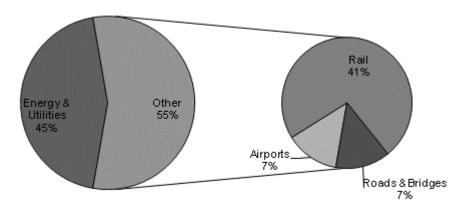
long Rasht-Astara railway line in Iran's north-western region. The line forms part of the proposed Qazvin-Rasht-Astara railway which is expected to carry 5-7mn tonnes of cargo and 1.4mn passengers per year.

In November 2012, a trilateral memorandum of understanding by the Islamic Republic of Iran Railways, the National Development Fund and the Ministry of Industries and Mines was announced by Iran Railways' Managing Director, Abdol-Ali Saheb-Mohammadi. The agreement will see EUR1bn (USD1.28bn) earmarked for the country's railway industry and railroad spanning approximately 420km.

In addition, a USD10bn investment plan in public transport for the next five years was announced by the municipality of Tehran in May 2014. According to Hojat Behrooz, Assistant to the Deputy Mayor for Transportation, more than 70% of the investment will be allocated to Tehran's existing metro in order to double its network coverage to 300km. Furthermore, the second phase of the extension of Tehran's metro Line 3 opened in April 2014. This USD804mn investment included 12km of track and ten stations that serve the southwest of the capital.

### **Rail Leads Transport Investment**

Iran Key Infrastructure Projects By Subsector (USDbn)



Source: BMI Infrastructure Key Project Database

#### Sailing Through

Since the war with Iraq, Bandar Abbas has overtaken Khorramshahr as the country's major port, handling three quarters of the 20mn tonnes of cargo that pass through Iran's Gulf ports each year. Smaller ports at Bushehr, Bandar Lengeh and Chah Bahar have also assumed greater importance. In addition, the Caspian ports have benefitted from Iran's attempts to develop its relations with the central Asian republics, while modernisation programmes have been implemented at Bandar-e Anzali and Chah Bahar. Iran has also developed a transport network on its waterways. The major system is 850km long and is based on the Karun River and Lake Urmia.

In terms of the Caspian ports, the Iranian Sea ports of Anzali and Amirabad, located in the north of the country, are to undergo major capacity upgrades to double their loading and unloading capabilities, according to the Head of the Iranian Ports and Maritime Organization (PMO), Ata'ollah Sadr. The port of Anzali will increase its cargo-handling capacity from 8mn tonnes per year to 16mn tonnes. Amirabad, which is already Iran's largest Caspian Sea port, will go from a 5mn tonnes capacity to 10mn. The expansion projects have been split into two phases. The first of these is under way and has seen investment of USD52.3mn, while the second and larger phase, will need USD130mn of investment. The PMO has approved finance worth USD110mn for construction of four berths as well as a dredging operation across the Amirabad port's basin.

Despite the various obstacles facing the Iranian construction sector, we do see scope for these projects to be realised. The Caspian Sea port upgrades come off the back of increased demand for imported grain, namely from Kazakhstan and Russia who have reported particularly strong harvests lately. Where other ports, in particular on Iran's Gulf Coast, will suffer from the drop in demand for consumer goods, food is not affected by the international sanctions leveraged on Iran. A major part of the expansion in capacity is focussed towards the import of grains, with the port's third silo set to have a total capacity of 54,000 tonnes. With the increase of the number of silos in Amirabad, it will turn into the grain hub of the northern Iran for the transit of the commodity from north to south. Iran, once a wheat exporter, has been importing vast amounts of the grain over recent months.

The country's ports are still limited in their capacity, as the majority is only able to service 100,000 tonne vessels. This has forced Tehran to ask ships to dock at the main UAE ports, such as Dubai's Jebel Ali, so that goods can be loaded onto smaller ships and then sent to Iran. In addition, the ongoing diplomatic struggle concerning the country's nuclear energy sector is likewise having an effect on the country's port infrastructure. Port operator Tidewater Middle East Co (Tidewater) was added to a US Treasury Department

blacklist for sanctions in July 2011. The firm is the largest handler of container shipping at Iranian ports and is estimated to be responsible for more than 90% of the container operations in Iran.

# **Major Projects Table - Transport**

Table: Major Proje	ects Table	- Transport						
Project Name	Sector	Value (USDmn)	Size	Unit	Companies	Time- frame Start	Time- frame End	Status Select
Imam Khomeini International Airport Expansion Project Phase 2	Airports	2800	26.5	mn passengers/ yr	Bonyad Taavon (Sponsor), Government of Iran (Sponsor)	_	_	At planning stage
Said Rajee Port Renovation Project	Ports		7600000	TEU	-	-	2014	Completed
Chabahar Port Development Project	Ports	-	10000	'000 tonnes	Government of Iran (Sponsor), Khatam al- Anbiya (KAA)	-	2015	Under construction
Imam Khomeini Airport - Parand City subway	Rail		52	km	Tehran Urban & Suburban Railway Operation Company (Construction)	-	_	At planning stage
Chabahar- Zahedan- Mashhad Railway	Rail	3400	1330	km	Iran Roads and Transportation Ministry (Operator)	2010	2015	Under construction
Qazvin-Rasht- Astara (Iran)- Astara (Azerbaijan) railway project	Rail	-	16.5	km	Government of Azerbaijan (Sponsor), Government of Iran (Sponsor), Russian Railways (Sponsor)	-	2015	Under construction
North-South Transnational Corridor (Iranand and the Persian Gulf)	Rail	-	70	km	Asian Development Bank (ADB) (Financier)	2007	-	Under construction
Uzen, Kazakhstan to Gorgan, Iran railroad	Rail	404.9	700	km	-	2009	_	Under construction
Silk Road Economic Belt Railway	Rail	-	-	-	-	-	2030	At planning stage
Tabriz Tramline Project, Tabriz	Rail	-	-	-	-	-	-	At planning stage
Monorail System, Qom, Stage 1	Rail	120	6.2	km	Kayson Company (Construction), Mapna (Construction)	2009	2015	Under construction
Chabahar- Sarakhs railway	Rail	2500	-	-	Khatam al-Anbiya (KAA)	2010	-	Contract Awarded
Iran, Russia and Azerbaijan railway	Rail	-	-	-	-	2015	-	At planning stage

Major Projects Table - Transport - Continued								
Project Name	Sector	Value (USDmn)	Size	Unit	Companies		Time- frame End	Status Select
Chabhar Port to Fahraj Railway	Rail	-	600	km	Indian Railways	-	-	Completed
Iran-Armenia rail link connection, PPP	Rail	2800	-	-	Southern Armenian Railway (Sponsor), China Communications Construction Company (CCCC) (Feasibility), Rasia FZE (Construction)	2015	2022	Contract Awarded
Isfahan Underground Iine 1	Rail	-	12.5	km	Namad Mobtaker Company (Construction), Mapna (Construction)	2003	2013	Completed
Tehran-Khosravi rail line	Rail	2000	570	km	-	_	_	Contract Awarded
Tehran-Mashhad Rail Line Electrification Project	Rail	2000	900	km	_	_	_	Under construction
Trans Asian (Kyrgyzstan- China-Uzbekistan) Rail Network	Rail	2000	270	km	Metra (Feasibility)	2014	-	At planning stage
Inceburun-Gorgan railway	Rail	98	4	mn passengers /yr	-	2012	2013	Completed
Construction of Mehran four-lane highway to Iraq	Roads & Bridges		-	-	-	-	2015	At planning stage
Tabriz-Bazargan Highway	Roads & Bridges	1800	255	km	-	-	-	At planning stage
Tehran-Shomal Freeway (Phase 1)	Roads & Bridges	138	32	km	Khatam al-Anbia (Construction)	_	-	Under construction
Persian Gulf bridge project	Roads & Bridges	889	2.2	km	-	2011	2012	Completed

<sup>\*</sup>n/a = not available. Source: BMI Key Projects Database

## Energy And Utilities Infrastructure – Outlook And Overview

Data for Iran's electricity generation and consumption show a country capable of meeting its own power demands, but is distant from achieving its energy export ambitions. Our Power sector analysts estimate electricity generation in 2014 was 223.56TWh, just exceeding the country's power consumption of 185.41TWh for the year. This looks set to continue over the medium-term, with consumption forecast to climb to 215.97TWh in 2020. This will then be met by supply, which is expected to increase to reach 284TWh.

To realise this expansion in generation capacity, Iran and Russia have signed a letter of intent on energy cooperation and are constructing shared power grids. In fact, Russia announced in April 2014 it will invest USD10bn in Iran's power sector, including hydropower and thermal power plants, as well as transmission and distribution (T&D) infrastructure.

Furthermore, Iran and Russia signed a cooperation agreement for the construction of thermal power plants in September 2014. 'The grounds for cooperation between Iran and Russia for constructing thermal power plants worth over USD10bn are provided and we have planned for partnership in building eight new thermal power plants with capacity of 2,800MW,' according to Hamid Chitchian, Iran's Minister of Energy. The minster revealed that four units of the power plants will be built in the southern port city of Bandar Abbas, two units in the Sahand city, north-west Iran and two units in the Tabas city in the east. The minster also disclosed that environmental studies are still being carried out for the construction of two power plants in Tabriz city. Under the contract, the Russians will also renovate four more plants in Iran.

Iran's power generation capacity is expected to grow by 2,156MW by March 2015 with the launching of 14 new power plants in the country, according to Iran Power Development Company (IPDC) Managing Director, Majid Salehi. Out of the total capacity increase, 550MW will pertain to the private sector, while about 1,400MW to the public sector. The latest development of new power plants include two 162MW units in Hormuzgan province, two 162MW units in Iranshahr, two steam units in Abadan, Kahnouj power plant in Kerman province, Parrehsar power plant in Gilan province, a thermal power plant in Bushehr province and two 25MW units in Kermanshah province.

#### Filling Up On Gas

Although Iran has the installed capacity to meet demand, the country's undiversified power sector is susceptible to blackouts. Iran has the world's second-largest gas reserves and has built a power sector that is overwhelmingly reliant on this indigenous fuel. Gas is expected to account for over 70% of the country's

total power generation by 2018, increasing to more than 74% by the end of our forecast period in 2024. Recent gas-fired projects include two 1.04GW combined cycle plants in the south of the country, a 1.3GW combined cycle plant at Arak, a 1GW facility in Bandar Abbas, and a 1GW combined-cycle plant being built by the **Tehran Regional Electricity Company** in Qom.

The USD7bn gas pipeline connecting Iran and Pakistan has experienced severe delays. The project, dubbed the peace pipeline, was slated to connect Iran's giant South Pars gas field to India through Pakistan (IPI Pipeline). However, chances of any quick gas deliveries from Iran are slim. Pakistan will face difficulty financing its half of the pipeline so long as western sanctions on Iran block foreign funds from the project. Furthermore, Iran's ability to meet export obligations is also in doubt given its own domestic gas shortfalls. In addition, the US has been opposing the involvement of India and Pakistan, claiming that the project could violate sanctions imposed on Iran for carrying out nuclear activities to develop a weapons capability. For now, the project has been forfeited by India, citing costs and security issues, following a nuclear deal with the US.

We are also seeing tangible progress on the USD450mn Iran to Iraq gas transmission pipeline which is 90% complete. Although the pipeline was expected to be completed already, the section in Iraq was delayed as a result of unstable security and land ownership issues. In fact, fifteen Iranians and three Iraqi workers were killed in a pipeline attack in December 2013. Despite political pressure from the US and the current sanctions imposed on Iran, the project is expected to become operational in March 2015.

There are also plans to build a USD1bn natural gas pipeline between Oman and Iran, as announced in April 2014. However, we believe this announcement is politically motivated as Iran attempts to form alliances in the region and we do not expect this project to be realised in the near future. Furthermore, we question Iran's capacity to export gas as part of the agreement, given its internal supply shortages and a previous commitment to export gas to Iraq. The natural gas pipeline was one of many deals signed by Iran's President Hassan Rouhani in his visit to Oman in March 2014, his first official trip to an Arab state.

It has been reported that Korean **GS Engineering & Construction** started surveying the Iranian market, looking for opportunities in gas infrastructure in particular. This does not come as a surprise since Iran has an estimated 18% of total global natural gas reserves. In addition, Iran was the fifth largest market for South Korean companies before the sanctions, according to South Korean local newspapers.

#### **Developing Nuclear No Matter What**

The country is in the process of developing a highly controversial nuclear power sector. Russia has helped Iran to complete the construction of the Bushehr nuclear power station and has started delivering fuel to the facility. The programme is viewed with suspicion by members of the international community, who fear that Iran may go on to develop a nuclear bomb. **BMI** believes that the nuclear facility could contribute 2.4% of Iran's energy in 2015. In September 2013, the Russian government handed over operational control of the first unit of Bushehr the Iranians according to head of Iran's Atomic Energy Organization, Ali Akbar Salehi. Russian experts would be responsible for looking after the facility throughout the two-year warranty period. Additionally, Russia would supply fuel to the facility for 10 years. Meanwhile, the two governments are discussing the construction of new nuclear power plants and the second unit at Bushehr is already under consideration with the engagement of Rosatom.

In fact, Iran and Russia entered into a preliminary agreement to build at least two new nuclear power plants in March 2014, according to Iranian Atomic Energy Organisation spokesperson, Behrouz Kamalvandi (IRNA). The two new 1,000MW stations will be built alongside the existing 1,000MW power plant in Bushehr. Further discussions on the technical and financial aspects of the project are scheduled to take place, but a final agreement is expected to be signed soon. Iran is likely to finance the new Bushehr project on a barter basis. Construction is scheduled to start in 2015 in order to reach completion in five to seven years.

Iran's nuclear programme is of primary concern to the West. However, moderate cleric Hassan Rouhani - the President of Iran elected in June 2013 - has shown signs of a more conciliatory approach towards the nuclear talks and the latest developments point to a notable improvement in relations between Iran and the West. While there are significant obstacles to a major improvement in Washington-Tehran relations, US President Barack Obama is seeking to take advantage of Rouhani's more cooperative approach to pursue a strategy of rapprochement with the Islamic Republic, which can be a valuable legacy for its second term in office.

#### **Uncontroversial Power**

In moves, which are unlikely to rouse similar levels of protest, the governments of Iran and Turkey are planning to construct several power plants, said Iranian deputy energy minister Mohammad Behzad, following a visit by an Iranian delegation headed by Energy Minister Majid Namjou to Turkey. He added

that the two countries discussed plans for constructing thermal and renewable power plants with generation capacities of 6-10GW, as well as hydropower plants with capacities of 10GW.

Electricity cooperation with other countries is increasingly a focus of the government, with news that Iran's Energy Minister has been quoted by the state's news agency saying that the construction of a third electricity transmission line from Iran to Armenia, with a capacity of 800-900MW, was due to begin in June 2011. However, construction has not started yet due to multiple obstacles. The minister said the project is expected to cost up to USD110mn and is to be followed by a further joint Iranian-Armenian project, a hydroelectric power plant based on the Aras River, subject to negotiation.

Iran is also exploring renewable energy sources, and has launched commercial operations at its biggest solar power plant in Mashhad. The plant, likely to generate 72,000kWh of electricity annually, will produce enough power to meet the requirements of Razavi Khorasan province, according to the plant's CEO, Gholam Reza Karamian. The plant, which has 216 solar panels, has been designed and constructed by native experts. Moreover, the plant has been fitted with solar trackers to improve efficiency.

Also, the first 20MW phase of a 100MW wind park in the province of Qazvin officially started operating in August 2014. The plant includes eight 2.5MW turbines and **Iran Power Plant Projects Management Company** is responsible for the construction activities. The first phase of the project reportedly involved an investment of EUR30mn (USD40.13mn). The entire 40-turbine wind park in Kahak village is scheduled to be completed in two years and is estimated to cost about EUR150mn (USD200.64mn).

Hydroelectric power is a major plank of Iran's programme to become more self-sufficient in energy consumption as it tries to boost generation capacity by 5,000MW. The Karoun-4 Roller-Compacted Concrete (RCC) dam, which sits across the Karoun River in Chaharmahal-Bakhtiari province in Iran, was inaugurated by former president Mahmoud Ahmadinejad in July 2011. The IRR12.8bn (USD1.19mn) dam will generate power and provide water for industrial and agricultural purposes in the province. The completion of the dam marks the fact the country's dam-building industry has become self-sufficient. In fact, according to Zawaya, Iran is one of the top three dam constructors in the world. A total of 44 Iranian companies are currently active in either the electricity or water sectors, operating in 40 countries around the world.

#### **Progress On The Waterfont**

Iran's challenging environment for investment has increased the country's dependency on multilateral agencies funding for infrastructure projects. In fact, the Islamic Development Bank (IDB) approved a

EUR144mn (USD197.61mn) loan for the development of water and wastewater projects in the Iranian province of Fars in February 2014. The fund will be utilised by Iran's **Water & Wastewater Company** to construct wastewater facilities in Abadeh, Fasa, Darab, Sepidan, Neiriz and Firouzabad, according to Water & Wastewater Company's MD, Hamid Reza Janbaz. In addition, the IDB also earmarked EUR200mn (USD250.17mn) for building rural wastewater networks in Iran in November 2014.

Furthermore, the Iranian Ministry of Energy signed an agreement in September 2014 with local water and sewage utility company **ABFA** to develop seven water and wastewater management projects in the country. About IRR9.5trn (USD310mn) will be invested in the projects, including a project to facilitate water supply in Khash and building desalination plants in Bandar Torkman, Gomishan and Kerman. Under the agreement, the company will also upgrade wastewater treatment plants in Zavareh and Tehran. In the topic of desalination plants, the government started pilot testing of a solar-powered desalination facility in Hormozgan Province and the test results will be used to commercialise the project.

In April 2013, the Iranian government announced that it will invest IRR52trn (USD4.1bn) in the development of 20 water supply projects across the country. The projects are intended to ameliorate a water shortage within the Islamic republic. One of the projects is the construction of a 762km water pipeline that will provide drinking water to more than 1.5mn people. The pipeline, which will be the longest water supply pipeline in Iran, is aimed at serving the potable water demands of five large cities and eleven small cities along the Persian Gulf coasts. The Iranian government has invested IRR1.8trn (about USD146mn) so far in the project, which is estimated to entail a total investment of IRR3trn (USD\$243.3mn).

Another project is the construction of desalination plants that will serve the water demands of people in the Iranian provinces of Hormuzgan, Kerman and Yazd. The plants are likely to be completed in four phases with private investment. Desalination plants can produce 1mn cubic metres per day of drinking water and 1,000MW of power. The Iranian government has already set up 10 pumping stations, more than 600km of water supply lines and reservoirs with a capacity of 10,000m3. It is expected that desalination plants will serve 40-50% of drinking water demands of the urban population of Hormuzgan province and its islands.

# Major Projects Table - Energy & Utilities

Table: Major Projects - Energy And Utilities							
Project Name	Value (USDmn)	Size	Unit	Companies	Timeframe End	Status	
Anbar - Akkas Gas Pipeline Project	449	550	km	Iraqi Ministry of Oil (Sponsor), STX Group (Construction), Korea Gas (Kogas) (Operator)	2017	Contract Awarded	
Iran-Iraq-Syria Gas Pipeline (Friendship Pipeline)	-	-	-	-	2015	Under construction	
Iraq-Iran Gas Pipeline Project	-	100	km	Iran Gas Engineering and Development Company (Operator)	2014	Completed	
Iran-Pakistan-India Pipeline (Peace Pipeline) Project	3200	-	-	Pakistan Interstate Gas Company (ISGC) (Construction), Tadbir Energy (Construction), GAIL India (Consultant/Project Management), ILF Consulting Engineers Polska sp. z o.o. (Feasibility), Government of Iran (Sponsor), Government of China (Sponsor)	-	At planning stage	
Kuwait-Iran Pipeline	_	590	km	Kuwait Petroleum Corporation (Sponsor), National Iranian Gas Exports Company (NIGEC) (Sponsor)	2014	At planning stage	
Third Iran-Armenia electric power line	135	400	kV	Sunir (Construction)	2018	Under construction	
Aras River hydropower plant (Meghri Plant and Gharachilar/Karachinar plant)	-	260	MW	-	2016	Under construction	
Kish Island Gas Electric Power Plant	-	-	-	Kish Free Zone Organization (Operator)	2014	Completed	
Simareh Dam project, Ilam	-	850	MW	-	-	At planning stage	
Second power station on Kish Island	58	20234.3	-	square metres	-	Under construction	
Qazvin wind park ,Kahak village	200.64	100	MW	Iran Power Plant Investment Company (Construction)	2016	Under construction	
Two New Nuclear Power Plants, Bushehr	-	1000	MW	Atomic Energy Organisation of Iran (Sponsor)	2022	At planning stage	
Manjil wind farm Expansion, Gilan	-	100	MW	Renewable Energy Organisation of Iran (Sponsor)	2014	Under construction	
Tabas Coal Fired Power station, Khorasan	-	650	MW	Tavanir (Sponsor), Iran Power Plant Investment Company (Operator), Mapna (Equipment)	-	Under construction	
Gas-fired power plant	10000	6000	MW	Power Grid Corporation of India Ltd ( PGCIL), National	-	At planning stage	

Major Projects - Energy And Utilities - Continued							
Project Name	Value (USDmn)	Size	Unit	Companies Thermal Power Corporation (NTPC)	Timeframe End	Status	
Rudbar-E-Lorestan Hydropower Project on Rudbar River, Zagros Mountain	9.52	450	MW	PAPyry Infrastructure & Environment business group	2014	Under construction	
Bakhtiari Hydropower Plant CDM Project, Zagros Mountains, Lorestan Province	1500	1500	MW	Iran Water & Power Resources Development Co (Operator), Rahbord Energy Design & Development Eng. Co. (REDECo) (Consultant/Project Management), Khatam al- Anbiya (KAA)	_	Under construction	
Iran - Armenia 3rd electricity transmission line						Approved	
Jarandaq wind power plant, Qazvin	_	60	MW	-	-	Feasibility studies/EIA under way	
Persian Gulf coast water supply pipeline	243.3	762	km	-	-	Announced	
Qom Waste Water Treatment Plant	11	18.6	mn cu m per year	Iranab Consulting Engineers (Construction), Islamic Development Bank (IDB) (Financier)	-	At planning stage	
Caspian Sea-Semnan Water Pipeline And Desalination Plant	1000	200	mn cu m per year	-	-	Under construction	

<sup>\*=</sup>blank space = not available. Source: BMI Key Projects Database

## Residential/Non-Residential Building - Outlook And Overview

The residential and non-residential sector sector in Iran has underperformed over the past few years due to the shrinking domestic purchasing power and the rising costs of building materials in the context of a depreciating currency. We are, however, more optimistic from 2016 onwards as we forecast an average annual growth rate in the construction industry of over 3.4% in the next five years. We highlight the potential of the residential and non-residential sector to play a key role in driving growth, given the country's housing deficit, but we remain aware of the challenges.

## **Back On The Right Track?**





e/f = BMI estimate/forecast. Source: BMI, Bank Markasi, UN

Demand for housing stock has traditionally been a key driver for the construction sector in Iran, but now, on the back of international sanctions in response to the country's nuclear programme, the sector has fallen behind. In January 2011, the country was facing a housing deficit of 1.5mn housing units, which has continued. However, despite the economic outlook, state media continues to announce newer and grander projects (similar announcements seen in all construction sub-sectors).

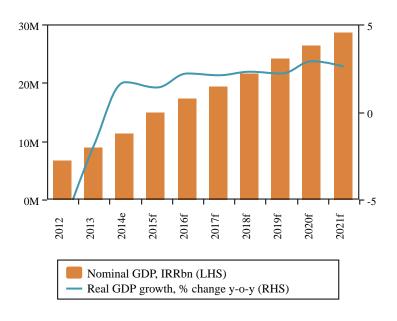
A potent example is the statement by then Minister of Housing and Urban Development, Ali Nikzad, (who has now become the Minister of Transportation and Housing) who claimed that a total of 1.7mn units were in the pipeline or under construction, with two Turkey-based firms carrying out a project to build 25,000 units. We have been unable to confirm this data. Yet questions should be raised as to how this flagship development is being financed. As a result we have not incorporated this into our overall construction forecast that remains weighed down by heavy sanctions.

The interplay of elevated price pressures and a weak currency will ensure unemployment levels remain high in 2015. Iranians' purchasing power has been eroding steadily over the past several quarters, with inflation making it difficult to purchase basic goods. With the cost of building materials continuing to rise and demand for housing weakened by the challenging conditions facing Iranian households, residential construction activity is likely to be heavily constrained.

In the years before Ahmadinejad, private capital supplied most of the funding for the housing sector as this used to be a profitable business. However, external banking sanctions, the government's failure to deliver on housing programmes, subsidy reforms that have made construction materials more expensive, depreciation of the Iranian *rial*, in addition to political and legal uncertainties have led to a crisis in Iran's housing market. As a result, there is a shortage of urban housing that affects particularly the middle class.

## **Strong Potential For Growth**

#### Iran Nominal GDP And Real Growth (%)\*



\*Year Begins in March (Iranian calendar). e/f = BMI estimate/forecast. Source: BMI, UN

In March 2012, former President Ahmadinejad inaugurated a housing complex in Andimeshk containing 4,000 units. Similarly, Iran's north-eastern Razavi Khorasan Province reportedly saw the delivery of 3,030 residential units in 2010/11, while a total of 440,000 units were delivered nationwide over the 12-month period. The Iranian government seemingly continues to ramp up residential construction to narrow the country's housing deficit, with 800,000 units planned to be built in rural villages. Yet despite the ambitious announcements, the Mehr housing project continues to be the largest in the residential sector.

However, so far the government has failed to deliver much of what it had promised while absorbing some of the private capital that would normally have gone into constructing new units. The current administration led by President Hassan Rouhani has put a stop to the Mehr plan, a move which will likely encourage private sector companies to step in and contribute to a gradual decline in housing costs. We believe that housing prices will remain relatively elevated over the coming quarters, largely a result of a lack of appropriate housing units. Although we are confident that the current administration will succeed in encouraging private sector companies to increase the offer of housing, contributing to a gradual decline in costs, the effects of such policies will be felt only after a few years.

A project that did appear to see the light of day was the USD830mn Fars Shopping Complex in Shiraz where UAE developer **Royal Star International** completed extensive work. Construction Week reports that the 420,000sq m centre houses 2,500 shops - more than any other mall in the world. The mall, opened in September 2011, is also said to include a five-star hotel, an exhibition and a conference centre as well as an amusement park.

Finally, the latest census figures indicate that Iran has more than 730 hospitals and clinics. Around 10% of this capacity is operated by the private sector or bodies such as the Social Security Organisation of Iran. However, the imposition of trade sanctions on Iran is reported to be significantly affecting patient care, due to constant lack of supply.

#### **Industrial Construction**

Although we have not detected strong activity in this sector, two China-based firms, **Metallurgical Corporation of China** and **Zhongye Changtian International Engineering**, reportedly secured a contract to construct a USD297mn pellet plant in the Iranian province of Yazd in February 2014. Both firms will develop the plant under an engineering, procurement, construction and financing contract. Once completed, the plant will be capable of producing 5mn tons of pellets annually. The plant is scheduled to start operating by July 2016.

## **Industry Risk Reward Ratings**

### Iran - Infrastructure Risk/Reward Index

The potential for growth in Iran's overall infrastructure market is one of the country's redeeming features, with a combination of its dilapidated infrastructure and the government's reported spending pledge. However, for Iran, political risk is the greatest ongoing threat, which is also accompanied by sanctions against the country, preventing many of the largest construction companies from entering the country. Sanctions have also hit the government's finances to the extent that public infrastructure investment is being significantly reduced. As a result, the country has one of the lowest scores in the Middle East at 37 out of 100.

#### Rewards

#### **Industry Rewards**

Iran scores a weak 32.0 for Industry Rewards, well below the regional average. Although we do not expect the construction sector to recover to pre-crisis growth levels soon due to moderate economic growth, rising inflation and the pressure of international sanctions, we are turning more positive on Iran. In terms of value, the Iranian construction industry is relatively sizeable, and with a large and growing population, there is strong demand for infrastructure development.

#### **Country Rewards**

Iran is well below the regional average with its country rewards score of 42.0. The need to strengthen the capital ratios and improve non-performing loan ratios in the country's banking sector weighed on Iran's country structure score. Iran also scores modestly in terms of its labour market. It has been observed that stringent local labour laws have prompted its labour population to seek employment abroad. This exodus has been a major problem for the construction sector, resulting in delayed projects. The country also suffers from a poorly structured financial system, which creates hurdles when attempting to access capital.

### **Risks**

#### **Industry Risks**

Iran's poorest performance in **BMI**'s RRI is in the Industry Risks sub-category, where the country continues to receive a score of 35.0. Iran's score reflects the high barriers to entry and lack of competition in the country's infrastructure markets. This weak score places it well below the regional average as a result of international pressure due to the country's controversial nuclear programme. The business environment in Iran is also constrained by the government's reluctance to allow substantial foreign investment. The Foreign Investment Promotion and Protection Action (FIPPA) has improved regulations surrounding foreign investment. However, the level of investment still remains capped in most instances and Iranian companies still need to hold the majority stake in most ventures. The amount of foreign direct investment is small and will have to grow significantly if Iran is to make headway with privatisation plans.

#### **Country Risks**

Iran receives a score of 44.0 for the Country Risks sub-category - again, well below the regional average, but slightly better than previous quarters. Foreign firms still find the legal/regulatory aspect of doing business in Iran laborious and prohibitive. The country's score is deflated by a lack of separation between the executive and judicial branches, as well as the risk of political and economic isolation from Western-led sanctions. The country suffers from endemic levels of corruption, while a complicated and poorly enforced commercial legal code undermines the effectiveness of the Iranian judicial system. Although nominally independent, political interference in the judicial system is rife. This further damages the business environment for foreign firms.

Note: Individual country score are subject to change based on latest data available.

### Middle East And North Africa - Infrastructure Risk/Reward Index

BMI View: Infrastructure Risk/Reward Index (RRIs) scores across the Middle East and North Africa region (MENA) remain relatively stable this quarter, despite falling oil prices. Robust project pipelines enjoy strong government support in the region and demand for infrastructure continues to grow.

We do not expect falling oil prices to be a significant threat to infrastructure development plans in Gulf Cooperation Council (GCC) countries in the short term and this is reflected in our Risk/Reward Index (RRI). The substantial fiscal buffers of GCC countries and the political importance of their infrastructure developments inform our belief that there is little threat to projects over the short term.

However, this is not the case for Iraq and Iran and we expect these countries to be severely affected by weakening oil prices. Iraq and Iran's infrastructure projects are heavily funded by government revenue which is, in turn, strongly dependent upon oil exports. Without the fiscal buffers of the GCC countries, Iran and Iraq's infrastructure plans will suffer in line with weakening government revenue. Both countries already scored poorly in our RRI where they continue to rank in the bottom third of the MENA regional table.

Lower oil prices will result in a worsening of Iran's macroeconomic outlook over the coming quarters. Our Country Risk team has recently revised downward our 2015 real GDP growth projection to 2.1%, from 2.9% previously, compared to growth of 2.8% in 2014. The slowdown in growth and persistently elevated inflation will result in a decline of popular support for President Hassan Rouhani, whose legitimacy largely rests on his government's ability to improve the economic situation of the country. This will pose downside risks to negotiations between Iran and the P5+1 (United States, Russia, China, United Kingdom, France and Germany) on the Islamic Republic's nuclear programme. As such, the scenario in which international construction companies return to Iran is unlikely to materialise in the near term, highlighting Iran's poor performance in the RRI.

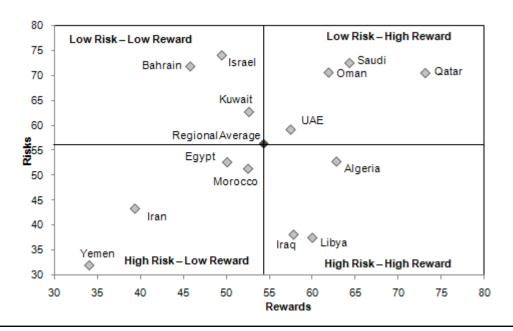
### Security Risks Continue To Pose A Major Threat To Investors

Political instability and security risks continue to pose a downside risk to our forecasts for the region. Due to the ongoing deterioration of security in Iraq following the rise of Islamic State (IS) we substantially lowered our real growth forecasts for the construction sector in the country. IS' control of large swathes of Iraq's north and west and the ongoing political and security unrest acts as a major deterrent to infrastructure investment in the country - even in the previously attractive Kurdish region.

In the wider MENA region, growing concern over an expanding IS presence and its threat to regional stability could weaken investor sentiment. This is likely to result in reduced capital investment, both domestic and foreign, weakening infrastructure growth prospects. At the project level, elevated security measures are likely to result in cost overruns and construction delays.

### **Opportunities For All Risk Appetites**

### **MENA RRI**



Source: BMI

Qatar continues to lead our MENA Risk/Rewards Index (RRIs), consolidating a strong score of 72.3 out of 100 - equivalent to the score for more developed markets. This is followed by Saudi Arabia and Oman. Unsurprisingly, Iran and Yemen retain their places at the bottom of our Index table and we anticipate Iraq's score will continue to weaken as a result of the current security crisis and falling oil prices.

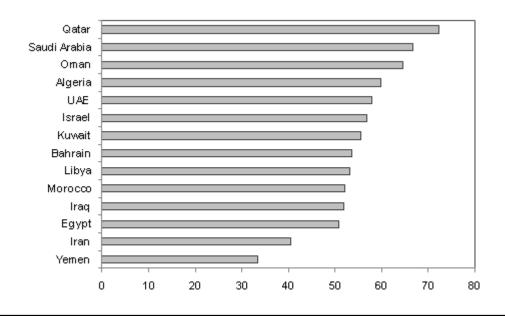
In Egypt, the election of President Abdel Fattah al-Sisi in May 2014 has been a positive development for Egypt's infrastructure sector. President Sisi has indicated that infrastructure development is a top priority for his government and this is beginning to materialise, with construction already beginning on an expansion to the Suez Canal. In addition, the government of President Sisi has improved perceived security and political

stability and we expect support for infrastructure projects to continue. As such, Egypt's score continues to improve, reaching 50.8 out of 100 in our RRIs this quarter.

Israel retains the highest score for Risks in our MENA RRI, with a strong Risks score of 74.0, well above the regional average of 56.3. However, we expect the Rewards score to deteriorate as we have downgraded our construction industry real growth forecast for 2015 in light of weaker fixed investment.

### **Maintaining GCC Leadership**

#### **MENA Infrastructure RRI**



Source: BMI

### **GCC: Abundant Opportunities But Capacity Constraints**

The GCC countries - Qatar, Saudi Arabia, Oman, UAE, Bahrain and Kuwait - continue to outperform the region in terms of high rewards and low risks. The majority of GCC countries (except Saudi Arabia) have relatively small construction industries, yet a strong stream of sovereign wealth fund financed projects backed up by relatively transparent institutions. This means investors will continue to reap the benefits of these countries for the foreseeable future.

However, the sheer size of GCC members' ambitious infrastructure spending programmes, particularly in Saudi Arabia and Qatar, are leading to shortages, delays and price inflation, which we expect to continue and even accelerate over the medium term. These weaknesses will be magnified by Qatar's World Cup preparations, a recovery in the UAE's construction sector, Dubai winning the rights to host the World Expo, and the huge investment that is being channelled into rail projects.

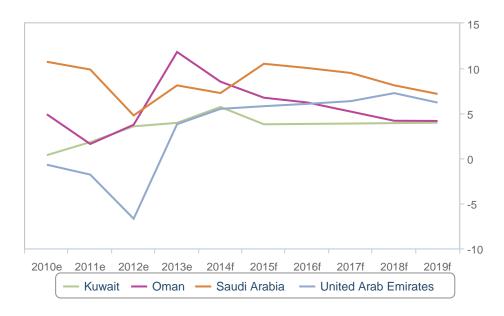
With regards to Qatar, the country stormed to the top of our Index table at the start of 2012 and it has remained comfortably there, supported by a number of mega-projects with the World Cup acting as a fixed deadline in 2022. We believe the country has made a credible commitment to infrastructure spending and that expenditure will reach over USD150bn during the next five years, providing a significant boon to companies looking to invest in the region. In addition, strong economic growth in the country owing to its vast natural gas reserves, a fast-growing population and an increasingly diverse economy bode well for our medium-to-long term forecast.

With regards to Saudi Arabia, the labour market represents a downside risks to its score in the Index, but the country continues to perform well on the back of a strong project pipeline as part of the Kingdom's USD385bn Development Plan. In addition, we believe incremental reforms, partially affected by pressures unleashed during the Arab Spring, have the potential to raise the country's business environment outlook over the coming quarters.

As for the UAE, the emirates continue to report strong activity in the construction sector as a result of significant public spending and a growing tourism sector. However, we are now seeing a moderation in the scale of future projects, in line with a more realistic demand picture.

### **Promising Growth Prospects**

#### GCC Countries Construction Industry Real Growth % chg y-o-y



e/f = BMI estimate/forecast. Source: National Statistics Agencies, BMI

#### North Africa Remains Highly Volatile

The major political upheavals of the Arab Spring have been a reminder of the pivotal role that political risk plays in shaping the infrastructure landscape for investors. Here, Tunisia, Libya, and Egypt serve as poignant examples. However, despite the high political risk, these markets offer huge potential in energy infrastructure projects, flowing from national reconstruction and modernisation efforts.

Gulf countries, and to a lesser extent the US, have shown a significant interest in the sub-region's infrastructure development. This growing interest in North Africa is reflected in Morocco's upswing, with many trying to secure first-mover advantage. Despite the construction sector having entered a recession in 2013, we anticipate a sharp rebound in 2014 to be maintained in 2015. This will be primarily due to investments in the power sector, as the country seeks to break its reliance on imported fuels. In addition, high-speed rail projects continue to advance in the country and a major new housing plan targeting the middle class was launched in February 2014.

Table: MENA Infrastructure Risk / Reward Index

		Rewards			Risks			
	Industry Rewards	Country Rewards	Rewards	Industr y Risks	Country Risk	Risks	Infrastructure Risk Rewards Rating	Regional Ranking
Qatar	72.5	74.2	73.1	75.0	67.5	70.5	72.3	1
Saudi Arabia	67.5	58.3	64.3	75.0	70.8	72.5	66.7	2
Oman	62.5	60.7	61.9	82.5	62.6	70.6	64.5	3
Algeria	72.5	44.7	62.8	47.5	56.3	52.8	59.8	4
UAE	57.5	57.3	57.4	45.0	68.6	59.2	58.0	5
Israel	32.5	80.9	49.4	75.0	73.4	74.0	56.8	6
Kuwait	42.5	71.3	52.6	57.5	66.1	62.7	55.6	7
Bahrain	35.0	65.8	45.8	77.5	68.0	71.8	53.6	8
Morocco	47.5	61.8	52.5	55.0	48.9	51.3	52.1	9
Iraq	67.5	39.7	57.8	32.5	41.9	38.1	51.9	10
Egypt	47.5	54.8	50.1	55.0	51.0	52.6	50.8	11
Libya	50.0	36.7	45.3	32.5	38.8	36.3	42.6	12
Iran	37.5	42.7	39.3	35.0	48.9	43.3	40.5	13
Yemen	42.5	18.3	34.0	37.5	28.3	32.0	33.4	14
Regional Average	52.5	54.8	53.3	55.9	56.5	56.3	54.2	-

Source: BMI

## **Market Overview**

### Competitive Landscape

Iran's business environment remains opaque and difficult to penetrate for any outside investors. China and Russia are, by and large, the only two countries with a continued international presence. Both countries have vested interests in Iran, in terms of geopolitics and commodities trade, and therefore have contributed heavily to fund major infrastructure projects.

Most projects have so far been geared towards Iran's relatively well developed transport system. There are 8,442km of railways, most of which are single-track, and 198,866km of roads, 80% of which are paved. There are many airports in the country, although the majority have unpaved runways.

Furthermore, Iran has a number of ports, though many areas of the Caspian Sea and Persian Gulf are politically sensitive. The waters around the islands of Abu Musa and the Tunbs in the southern Persian Gulf are particularly sensitive and are militarised. Normalising international relations would allow Iran to attract investment into its ports and benefit significantly from international trade.

In terms of the domestic construction industry, it has been criticised for having poor building standards. Construction firms are unwilling to invest money in modern technologies, building codes are widely disregarded and municipal governments have failed to enforce them or to run a proper inspection system.

Table: Iran EQS Data							
Name	Latest FY Earnings	Market Cap (USD)	Revenue (USD)	Net income (USD)	Total Debt/ EBITDA	Interest Coverage Ratio	PE Ratio
Bilfinger SE	Dec-13	3,915.184	11,177.23	229.5327	1.171931	6.839207	18.78042
China Gezhouba Group Co Lt-A	Dec-13	2,992.048	9,451.459	257.7764	6.434991	2.630941	8.593636
China National Chemical-A	Dec-13	4,624.588	9,858.729	546.2827	0.388645	83.93265	8.399078
China Railway Group Ltd-H	Dec-13	10,330	87,901.53	1,524.793	7.909041	1.513439	7.747057
Daelim Industrial Co Ltd	Dec-13	3,102.299	7,715.807	151.5901	5.19945	3.98233	120.0787
Maire Tecnimont SPA	Dec-13	836.1028	2,089.343	22.51758	4.673288	2.164157	32.53397
Saipem SPA	Dec-13	10,946.62	16,279.82	-211.202	7.021814	0.864706	na
Power Construction Corp Of-A	Dec-13	na	22,920.97	741.0872	6.473452	2.453019	na
Vinci SA	Dec-13	43,351.88	53,581.54	2,606.152	3.704007	5.266667	14.79272
Posco Engineering & Construction	Dec-13	n/a	7,337.886	90.2254	1.969822	13.84016	n/a

na = not available. Source: Bloomberg

# **Company Profile**

# Iran Power Plant Projects Management Co. (Mapna)

### **Strengths**

- Mapna is one of the largest contractors of power and industrial projects in Iran, with 29 subsidiary companies.
- Iran's government is reportedly planning heavy investment in the electricity sector.
- Well diversified by sector.

#### Weaknesses

 Sanctions, coupled with the global economic downturn and high inflation have helped to create a dire fiscal situation in Iran, which restricts public investment in infrastructure.

#### **Opportunities**

 With Iranian electricity demand rising rapidly, there is scope for constructing new power plants, and Mapna is at the forefront of this.

#### **Threats**

 International pressure on Iran regarding its nuclear ambitions could derail the economy and restrict Mapna's international expansion.

#### **Company Overview**

Mapna, formed in 1993, is a major state-owned Iranian industrial conglomerate with 29 subsidiaries operating in the power, oil, railway and infrastructure sectors. In terms of infrastructure, the company specialises in power, oil and gas, and petrochemicals projects, as well as railway transportation projects. The company has also expanded into operational and maintenance services to enable it to secure more international projects.

#### Strategy

Mapna's strategy appears to be one of international expansion. As well as power plants in Sri Lanka and India, the company has also been awarded the contract for the 324MW Najaf power plant, as well as the 324MW Al-Emarah Power plant, both of which are in Iraq. **BMI** believes the reconstruction of Iraq could be a strong area of growth for Mapna, as the country looks to repair its shattered infrastructure.

However, Mapna's biggest projects remain in Iran. These include the Khouzestan Steel Complex Combined Cycle Power Plant, with a capacity of 968MW. The company is also negotiating a major deal to construct a massive combined-cycle power plant with a

capacity of 2,100MW. With the country's growing demand for electricity, we believe Mapna's main focus will be domestic over the forecast period.

### Recent Developments

Iran's government has prioritised the construction of coal-fired power plants in the country, as announced by Mostafa Ali-Rabbani, an official at Iran Power Development Company in November 2014. Rabbani claimed that after conducting feasibility studies at Tabas in South Khorasan province, more than 1bn tonnes of coal reserves have been found. According to Rabbani, two 325MW power plants are under construction in Tabas. Mapna Group is responsible for supplying the main equipment for the plant, which has progressed 25%.

In addition, Mapna was awarded the construction of a new gas refinery in Qeshm Island in July 2013. The refinery will have capacity of 80mcf of gas per day and the company is expected to invest USD200mn in the project.

Also, in June 2013, Mapna offered to start supplying Pakistan with electricity in order to prevent an energy crisis. According to the Daily Times, Pakistan's currently shortfall is 7,000MW and Mapna has the capacity to produce up to 10,000MW for the neighbouring country. This could be the beginning of a series of investments of Mapna in Pakistan's infrastructure.

In the last few years, Mapna has financed 10 independent power projects (IPPs), including the South Isfahan (954MW), Tous (954MW) and Asalouyeh (954MW) plants. It is also in the process of developing the Mobin Gas Utility Power Plant (1,944MW), as well as power plants in Sri Lanka and Syria. In addition, in September 2008, Mapna agreed a deal with Iran National Petrochemical (NPC) to construct the first phase of the EUR1.2bn Damavand Petrochemical Complex. NPC is to provide 80% of the funding, with Mapna supplying the remainder.

Abbas Aliabadi, the managing director of the group, said to Zawya in July 2013 that the group owns power plants that produce 8,000MW of electricity of which 2,000 MW pertain to Parand and Sanandaj power plants. Since 1993, the company has undertaken projects worth EUR17bn, in terms of power projects, and has been responsible for building 86% of Iran's total grid capacity, representing 52,000MW. Turnover is about EUR4bn per year.

Outside of Iran, Mapna is also pursuing opportunities in the power sector. In August 2014, the company submitted a statement of qualification to build two power plants in Oman. The winner will be granted a licence to develop, design, finance, engineer, build, own, operate and maintain two independent power projects with a total capacity of 2,650MW at two locations in northern Oman.

In the transport sector, a consortium comprising Mapna, Mapna Rail Construction and Development, Mapna International, CMC and SuPower secured financial approval for the 900km Tehran-Mashhad railway project in July 2014. The two Chinese companies - CMC and SuPower - will invest USD2bn in the project. Work under the engineering, procurement and construction (EPC) contract includes the renovation of the existing

structure as well as the construction of an electrified railway network for trains with speeds exceeding 250km per hour.

In January 2014, it was announced that Mapna signed a contract with the National Iranian South Oilfields Company (NISOC) to produce 250 raw materials of Rolls-Royce turbine in the next 20 months.

Mapna has also been active in the rail sector for 15 years and is currently completing a project involving the construction of 200 locomotive units, through a partnership with Germany's Siemens. Mapna is also contracted to produce three locomotives per month for the Iran Railway Company.

# **Global Industry Overview**

### **Industry Trend Analysis**

The global infrastructure sector is experiencing a transition period, with new entrants expanding their market share - private equity, regional players and Chinese companies are all strengthening their global footprint. Conversely the global majors continue to consolidate their presence whilst seeking strategic partnerships and acquisitions to target new opportunities. Against this changing competitive landscape, countries will have to work harder to attract investment, and reforms in emerging market business environments will be key in securing much needed infrastructure upgrades.

Five key themes for the infrastructure sector in 2015:

- 1. Increased Consolidation And M&A Activity
- 2. Expansion Of Private Equity Role In Infrastructure
- 3. China Infrastructure Focus Going Global
- 4. Multilaterals and Development Banks Changing Role
- 5. Reforms Crucial To Sustain Infrastructure Investment

#### **Increased Consolidation And M&A Activity**

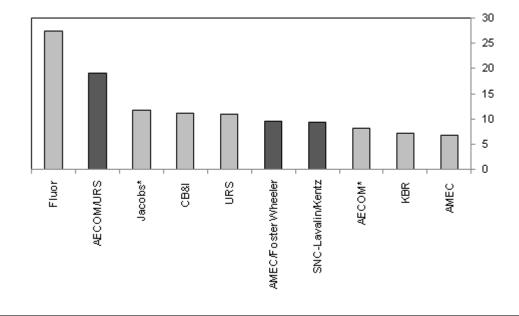
We expect 2015 to see a rise in merger and acquisition activity - with major players consolidating, offloading non-core assets and acquiring access to strategic sectors. The post-financial crisis construction sector continues to present the challenges of reduced contract opportunities, more challenging client demands and a constrained financing environment and we expect mergers will be a popular tool in order to improve economies of scale and enhance bidding positions. The acquisition trend is also likely to accelerate as companies seek to target new markets or provide the whole range of services to meet more demanding clients (see, 'Merger Plans Support Cement Industry Views', 16 April 2014 and 'AECOM-URS Merger Continues Consolidation Trend', 23 July 2014).

Equally, companies will continue to cut non-core assets, leading to acquisition opportunities. On the other side of the trend we see increased M&A activity as creating opportunities for regional players to continue to

expand their market share in the global competitive landscape. The sale of assets to meet competition regulation for example, will be one factor providing smaller regional players the opportunity to consolidate their positions both domestically and regionally.

Consolidating To Compete

Major North American And British Engineering Firms, FY2013 Revenues, USDbn



Source: Company Reports

### **Expansion Of Private Equity Role In Infrastructure**

We expect the volume of capital from private equity invested into infrastructure to expand notably in 2015. At the same time, the elevated fundraising rate is expected to continue, with a wider array of investors entering the sector.

With volatility returning to the financial markets, infrastructure's appeal will only expand, especially to institutional investors. We expect the level of pension fund investment into the sector, especially in the US and the UK to expand in 2015.

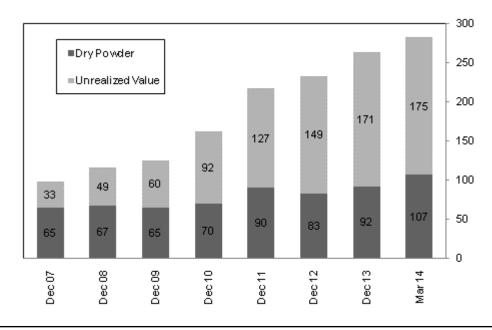
Infrastructure fundraising has been expanding since 2012, with infrastructure assets under management standing at a record high as of mid-2014. The level of un-invested capital in funds is at its highest level, and

we therefore expect investments into the sector to step up from 2015. We believe developed markets to continue to account for the majority of investment targets with North America and Europe particularly popular, and utilities and transport assets popular. Conversely, the trend of targeting energy and mining assets is under threat from lower commodity prices hitting asset valuations.

We expect fundraising to expand beyond the traditional remit over 2015 and anticipate emerging markets to increasingly be targeted by funds. Asia has been the one exception to the primarily developed market focused fundraising over recent years; however, we expect increasingly funds will target a more global emerging market picture.

Ready To Be Deployed





Source: Preqin

### **China Infrastructure Focus Going Global**

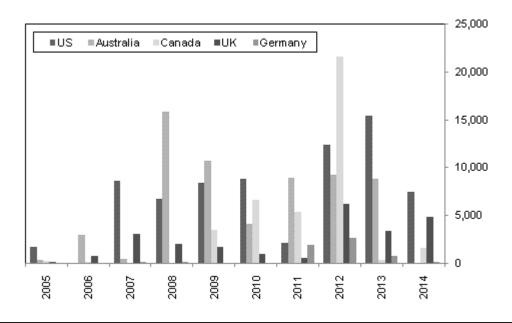
We anticipate that Chinese companies will continue to expand the scope of their engagement in the global infrastructure sector in 2015 (See, 'Special Report: China's Infrastructure Focus Goes Global', 9 September 2014). The role of Chinese engineering and construction players, in addition to sector investors, is expected

to continue to evolve beyond the traditional resource model, with implications for developed and emerging markets. To offset a slowing domestic construction sector, China is making greater efforts to improve the reputation of and export its expertise and secure access to more stable assets and project opportunities in developed markets. At the same time, it is extending its engagement in beyond Sub-Saharan Africa, with investment targeted in Latin America and Eastern Europe and expanding its presence in developed markets.

In particular we highlight real estate, energy and infrastructure assets and investment as high on the list for Chinese companies and investors. We expect this trend to gather pace in 2015, as governments remain cash strapped and therefore more open to Chinese investment and financial support. In contrast, Chinese companies are looking to offset domestic weakness through greater international operations. Acquiring stable assets in developed markets and building a better brand to compete in the global construction sector are on the agenda. In emerging markets gaining greater market share and influence and diversifying commodity sources are motivating investments, with Latin America and Eastern Europe prime targets for investment.

### **China Expanding Investments In 2015**

#### Chinese Investments And Contracts, By Country, USDmn



Source: Heritage Foundation

### **Multilaterals and Development Banks Changing Role**

The role of multilateral financial institutions and development banks in supporting infrastructure investment is expected to evolve in 2015 (see, 'Multilaterals To Engender Greater Bankability', 14 October 2014). We anticipate that the role played will shift from primarily capital contributions to projects, into the provision of support on a technical and regulatory front. Increasingly regional and global development agencies are providing capital to help countries build up expertise, regulatory environments and overall lend credibility to projects - in the hope of creating a more attractive environment for private investors. Multilateral agencies have a strong role to play in anchoring investors, lending project expertise and guarantees that enable governments to attract private capital. We expect a proliferation of programmes and platforms intended to provide this support and the execution of these programmes to increase over 2015.

Table: Multilaterals and Development Bank Infrastructure Support Programmes				
Date Announced	Initiative Supporter	Platform/ Programme	Description	BMI Analysis
Oct-13	African Development Bank	Africa50	Aimed at tackling project delivery by improving institutional capacity and providing legal, financial and technical training.	Africa50 Aims To Tackle Obstacles To Infrastructure Growth', October 2 2013
Jul-14	BRICS	BRICS development bank	USD100bn multinational development bank expected to initially invest in infrastructure projects within the BRICS countries. Scheduled to start lending in 2016.	BRICS Bank: Long-Term Impact Positive, Near- Term Impact Immaterial, July 17 2014
Sep-14	G20	Global Infrastructure Initiative	Intended to improve EM project planning by sharing information, matching projects and investors, and reducing red tape.	Multilaterals To Engender Greater Bankability, October 14 2014
Oct-14	World Bank	Global Infrastructure Facility	Aimed at boosting the number of bankable projects that achieve financial close. Designed to improve the level of sophistication in project development, planning and tendering of projects.	Multilaterals To Engender Greater Bankability, October 14 2014
Nov-14	World's top development banks	-	Officially expressed support for G20 global infrastructure hub. Offered expertise, resources, and financing instruments to contribute to closing the global infrastructure gap (estimated at USD1trn/year).	-
Nov-14	EBRD	Infrastructure Project Preparation Facility	Aimed at sharing successful experiences that can be replicated in and improving efficiency and quality of project planning.	-

Source: Media sources, press releases, BMI

### **Reforms Crucial To Sustain Infrastructure Investment**

The growing need for reforms in the infrastructure sectors of emerging markets will become increasingly apparent in 2015. Growing pressure on country balance sheets, especially in the large commodity producers, is further underlining the need for private investment to develop much needed infrastructure. In this context, reforms at the regulatory level will be crucial for countries to attract private investment. In particular, we highlight risks in financing, tendering, permitting and labour as key areas in need of reform across major emerging markets.

We believe Latin America and Sub-Saharan Africa on average are making the greatest strides in reforming to compete for infrastructure investment, whilst the BRICS countries will continue to lag behind over the near term (see 'Latin America And SSA Pull Ahead In Infrastructure Reform Drive' 28 October 2014). In 2015 we see some potential for tangible progress from China and India, but expect little change in Brazil, Russia and South Africa.

# Methodology

### **Industry Forecast Methodology**

**BMI**'s Industry forecasts are generated using the best-practice techniques of time-series modelling and causal/econometric modelling. The precise form of model we use varies from industry to industry, in each case being determined, as per standard practice, by the prevailing features of the industry data being examined.

Common to our analysis of every industry, is the use of vector autoregressions. Vector autoregressions allow us to forecast a variable using more than the variable's own history as explanatory information. For example, when forecasting oil prices, we can include information about oil consumption, supply and capacity.

When forecasting for some of our industry sub-component variables, however, using a variable's own history is often the most desirable method of analysis. Such single-variable analysis is called univariate modelling. We use the most common and versatile form of univariate models: the autoregressive moving average model (ARMA).

In some cases, ARMA techniques are inappropriate because there is insufficient historic data or data quality is poor. In such cases, we use either traditional decomposition methods or smoothing methods as a basis for analysis and forecasting.

We mainly use OLS estimators and in order to avoid relying on subjective views and encourage the use of objective views, we use a 'general-to-specific' method. **BMI** mainly uses a linear model, but simple non-linear models, such as the log-linear model, are used when necessary. During periods of 'industry shock', for example poor weather conditions impeding agricultural output, dummy variables are used to determine the level of impact.

Effective forecasting depends on appropriately selected regression models. We select the best model according to various different criteria and tests, including but not exclusive to:

- R<sup>2</sup> tests explanatory power; adjusted R<sup>2</sup> takes degree of freedom into account
- Testing the directional movement and magnitude of coefficients
- Hypothesis testing to ensure coefficients are significant (normally t-test and/or P-value)
- All results are assessed to alleviate issues related to auto-correlation and multi-collinearity

**BMI** uses the selected best model to perform forecasting.

It must be remembered that human intervention plays a necessary and desirable role in all of our industry forecasting. Experience, expertise and knowledge of industry data and trends ensure that analysts spot structural breaks, anomalous data, turning points and seasonal features where a purely mechanical forecasting process would not.

### Sector-Specific Methodology

### **Construction Industry**

### **Construction Industry Value**

Our data is derived from GDP by output figures from each country's national statistics office (or equivalent). Specifically, it measures the output of the construction industry over the reported 12-month period in nominal values (ie domestic currency terms). As it is derived from GDP data, it is a measure of value added within the industry (ie the additional contribution of the construction industry over other industries, such as cement production). Consequently, it does not measure the nominal value of all inputs used in the construction industry, which, for most states would increase the overall figure by 50-60%. Furthermore, it is important to note that the data does not provide an indication of the total value of a country's buildings, only the construction sector's output in a given year.

This data is used because it is reported by virtually all countries and can therefore be used for comparative purposes.

### **Construction Industry Value Real Growth**

Our data and forecasts for real construction measures the real increase in output (rather than nominal growth, which would also incorporate inflationary increases). In short, it is an inflation-adjusted value of the output of the construction industry year-on-year. Consequently, real growth will be lower than the nominal growth of our 'construction value' indicator, except in instances where deflation is present in the industry.

Data for this is sourced from the constant values for construction value added, using the same sources noted above. We use officially calculated data to accurately account for inflation specific to the construction industry.

### Construction Industry, % Of GDP/Construction Value (USD)

These are derived indicators. We use BMI's Country Risk team's GDP and exchange rate forecasts to calculate these indicators.

#### **Capital Investment**

### **Total Capital Investment**

Our data is derived from GDP by expenditure data from each country's national statistics office (or equivalent). It is a measure of total capital formation (excluding stock build) over the reported 12-month period. Total capital formation is a measure of the net additions to a country's capital stock, so takes into account depreciation as well as new capital. In this context, capital refers to structures, equipment, vehicles etc. As such, it is a broader definition than construction or infrastructure, but is used by **BMI** as a proxy for a country's commitment to development.

### Capital Investment (USD), % Of GDP, Per Capita

These are derived indicators. We use our Country Risk team's population, GDP and exchange rate forecasts to calculate them. As a rule of thumb, we believe an appropriate level of capital expenditure is 20% of GDP, although in rapidly developing emerging markets it may, and arguably should, account for up to 30%.

### **Government Capital Expenditure**

This is obtained from government budgetary data and covers all non-current spending (ie spending on transfers, salaries to government employees, etc). Due to the absence of global standards for reporting budgetary expenditure, this measure is not as comparable as construction/capital investment.

### Government Capital Expenditure, USDbn, % Of Total Spending

These are derived indicators.

#### **Construction Sector Employment**

#### **Total Construction Employment**

This data is sourced from either the national statistics office or the International Labor Organization (ILO). It includes all those employed within the sector.

### Construction Employment, % y-o-y; % Of Total Labour Force

These are derived indicators.

#### **Average Wage In Construction Sector**

This data is sourced from either the national statistics office or the ILO.

### **Infrastructure Data Sub-Sectors**

**BMI**'s Infrastructure data examines the industry from the top down and bottom up in order to calculate the industry value of infrastructure and its sub-sectors. We use a combination of historic data as reported by the central banks, national statistics agencies and other official data sources, and **BMI**'s Infrastructure Key Projects Database tool.

Where possible we source historic data for the relative portion of either infrastructure spend or value generated by the various sub-sectors we classify as infrastructure. We seek to segment official infrastructure data into pre-set categories classified by us, across all countries, in order to optimise the ability to compare industry value across the sub-sectors of infrastructure. We then apply ratios to the infrastructure subsector value in order to derive the value. Real growth is calculated using the official construction inflation rate.

In those instances where historic data is not available, we use a top down and bottom up approach incorporating full use of **BMI**'s Infrastructure Key Projects Database, in most cases dating back to 2005. This allows us to calculate historical ratios between general infrastructure industry value and its sub-sectors,

which we then use for forecasting. Our Key Projects Database is not exhaustive, but it is comprehensive enough to provide a solid starting point for our calculations.

The top down approach uses data proxies. We have separated countries into three tiers. Each tier comprises a group of countries on a similar economic development trajectory and with similar patterns in terms of infrastructure spending, levels of infrastructure development and sector maturity. This enables us to confirm and overcome any deficiencies of infrastructure-specific data by applying an average group ratio (calculated from the countries for which official data exists) to the countries for which data is limited.

- Tier I Developed States. Common characteristics include:
  - Mature infrastructure markets;
  - Investments typically target maintenance of existing assets or highly advanced projects at the top of the value chain;
  - Infrastructure as percent of total construction averages around 30%.
  - Tier I countries: Canada, Germany, Greece, UK, US, France, Hong Kong, Taiwan, Singapore, Israel, Japan, Australia.
- Tier II Core Emerging Markets. Common characteristics include
  - The most rapidly growing emerging markets, where infrastructure investments are a government priority;
  - Significant scope for new infrastructure facilities from very basic levels (eg highways, heavy rail) to more high value projects (renewables, urban transport);
  - Infrastructure as percent of total construction averages around 45% and above.
  - Tier II countries: Colombia, Malaysia, Mexico, South Korea, Peru, Philippines, Turkey, Vietnam, Poland, Hungary, South Africa, Nigeria, Russia, China, India, Brazil, Indonesia.
- Tier III- Emerging Europe. Common characteristics include:
  - Regional socioeconomic trajectories;
  - Development defined by recent or pending accession to European structures such as the EU.
     Infrastructure development to a large degree dictated by EU development goals and financed through vehicles such as the PHARE and ISPA programmes, and institutions such as the EBRD and EIB;
  - Infrastructure as percent of total construction averages between 30% and 40%.
  - Tier III countries: Czech Republic, Romania, Bulgaria, Slovakia, Slovenia, Estonia, Latvia, Lithuania, Croatia, Ukraine.

This methodology has enabled us to calculate infrastructure industry values for states where this was not previously possibly. Furthermore, it has enabled us to create comparable indicators.

The top down hypothesis-led approach has been used solely to calculate the infrastructure industry value as a percentage of total construction. For all sub-sector calculations we apply the bottom-up approach, ie calculating the ratios from our Key Projects Database where data was not otherwise available.

### Risk/Reward Index Methodology

**BMI's** Risk/Reward Index (RRI) provide a comparative regional ranking system evaluating the ease of doing business and the industry-specific opportunities and limitations for potential investors in a given market.

The RRI system divides into two distinct areas:

**Rewards**: Evaluation of sector's size and growth potential in each state, and also broader industry/state characteristics that may inhibit its development. This is further broken down into two sub categories:

- Industry Rewards (this is an industry-specific category taking into account current industry size and growth forecasts, the openness of market to new entrants and foreign investors, to provide an overall score for potential returns for investors).
- Country Rewards (this is a country-specific category, and the score factors in favourable political and economic conditions for the industry).

*Risks*: Evaluation of industry-specific dangers and those emanating from the state's political/economic profile that call into question the likelihood of anticipated returns being realised over the assessed time period. This is further broken down into two sub categories:

- Industry Risks (this is an industry-specific category whose score covers potential operational risks to investors, regulatory issues inhibiting the industry, and the relative maturity of a market).
- Country Risks (this is a country-specific category in which political and economic instability, unfavourable legislation and a poor overall business environment are evaluated to provide an overall score).

We take a weighted average, combining industry and country risks, or industry and country rewards. These two results in turn provide an overall Risk/Reward Index, which is used to create our regional ranking system for the risks and rewards of involvement in a specific industry in a particular country.

For each category and sub-category, each state is scored out of 100 (100 being the best), with the overall Risk/Reward Index a weighted average of the total score. Importantly, as most of the countries and territories evaluated are considered by us to be 'emerging markets', our score is revised on a quarterly basis. This ensures that the score draws on the latest information and data across our broad range of sources, and

the expertise of our analysts. Our approach in assessing the Risk/Reward balance for infrastructure industry investors globally is fourfold:

- First, we identify factors (in terms of current industry/country trends and forecast industry/country growth) that represent opportunities to would-be investors.
- Second, we identify country and industry-specific traits that pose or could pose operational risks to would-be investors.
- Third, we attempt, where possible, to identify objective indicators that may serve as proxies for issues/ trends to avoid subjectivity.
- Finally, we use **BMI**'s proprietary Country Risk Index (CRI) in a nuanced manner to ensure that only the aspects most relevant to the infrastructure industry are incorporated. Overall, the system offers an industry-leading, comparative insight into the opportunities/risks for companies across the globe.

### Sector-Specific Methodology

In constructing these indices, the following indicators have been used. Almost all indicators are objectively based.

#### **Indicators**

Table: Infrastructure Risk/Reward Index Indicators				
	Rationale			
Rewards				
Industry rewards				
Construction expenditure, USDbn	Objective measure of size of sector. The larger the sector, the greater the opportunities available.			
Sector growth, % y-o-y	Objective measure of growth potential. Rapid growth results in increased opportunities.			
Capital investment, % of GDP	Proxy for the extent the economy is already oriented towards the sector.			
Government spending, % of GDP	Proxy for extent to which structure of economy is favourable to infrastructure/			
Country rewards				
Labour market infrastructure	From BMI's Country Risk Index (CRI). Denotes availability/cost of labour. High costs/low quality will hinder company operations.			
Financial infrastructure	From CRI. Denotes ease of obtaining investment finance. Poor availability of finance will hinder company operations across the economy.			
Access to electricity	From CRI. Low electricity coverage is proxy for pre-existing limits to infrastructure coverage.			
Risks				
Industry risks				

Infrastructure Risk/Reward Index Indicators - Continued			
	Rationale		
No. of companies	Subjective evaluation against BMI-defined criteria. This indicator evaluates barriers to entry.		
Transparency of tendering process	Subjective evaluation against BMI-defined criteria. This indicator evaluates predictability of operating environment.		
Country risks			
Structure of economy	From CRI. Denotes health of underlying economic structure, including seven indicators such as volatility of growth; reliance on commodity imports, reliance on single sector for exports.		
External risk	From CRI. Denotes vulnerability to external shock - principal cause of economic crises.		
Policy continuity	Subjective score from CRI. Denote predictability of policy over successive governments.		
Legal framework	From CRI. Denotes strength of legal institutions in each state. Security of investment can be a key risk in some emerging markets.		
Corruption	From CRI. Denotes risk of additional illegal costs/possibility of opacity in tendering/business operations affecting companies' ability to compete.		

Source: BMI

### Weighting

Given the number of indicators/datasets used, it would be inappropriate to give all sub-components equal weight. Consequently, the following weighting has been adopted:

Table: Weighting Of Indicators	
Component	Weighting, %
Rewards	70, of which
- Industry rewards	65
- Country rewards	35
Risks	30, of which
- Industry risks	40
- Country risks	60

Source: BMI

Reproduced with permission of the copyright owner. permission.	Further reproduction prohibited without